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# **TVET in KOREA**

# **Hospitality & Tourism**

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# Labor Market Trend

Digital, Green Transition

*How will digital & green transition  
bring about changes in the labor market  
and the way humans work?*

# Transition

*Similar effects compared to past changes or entirely new ones?*



<https://kr.trip.com/blog/simple-ways-to-be-a-green-traveler/>

## Production



<https://www.travelforsenses.com/first-robot-hotel-opens-in-nagasaki-japan/>

## Service Method



<https://www.bu.edu/bhr/2021/10/04/digital-transformation-in-the-hospitality-industry/>

## Consumption Patterns

# Labor Market Trends in Digital/Green Transition

## Technological Advancement & ESG Management

### Trend

#### Digital Technology

- Digital Reservations and Check-in
- IoT (Internet of Things) Technology
- Artificial Intelligence (AI) Technology
- Virtual Reality (VR) and Augmented Reality (AR)
- Data Analysis and Personalization



# Labor Market Trends in Digital/Green Transition

## Technological Advancement & ESG Management

### Trend

#### ESG Management

- Global Trends in Environmental Regulations
- Energy management
- Environmental policy enforcement
- Recycling program operation





# Labor Market Changes : **Hospitality & Tourism**



## **Trend**

### **Labor Market Hospitality & Tourism**

- Enhancement of Technological Skills
- Enhancement of Sustainability Capabilities
- Customer Experience Management
- Data Analysis and Intelligence

# TVET Trends in Digital/Green Transition

01



**Adapting to evolving  
needs of the industry**



- **Digital and Technological Competencies**
- **Sustainable Tourism Practices**
- **Practical Training and Industry Collaboration**
- **Soft Skills Development**

02



**Promotion of  
Competency-based  
Education**



- Simple acquisition of Knowledge and skills  
→ **ability to apply them in real work  
situations and utilize them effectively**
- Written exam testing knowledge and  
understanding → **Performance assessment  
of ability to fulfill Required roles effectively**



# Acting on New Industrial Demands (Korea)

## Industrial Skills Councils (ISCs)



### To Represent Industrial Circles

- members from industry-specific organizations and associations (employer associations), enterprises and worker groups

**To Gather opinions from the industry** on major issues in national skills development

**To Assess industrial demand** and incorporate it into vocational skills development training

## Tourism-Leisure Industrial Skills Council



관광·레저산업 인적자원개발위원회  
Tourism & Leisure Industrial Skills Council

**To Represent the sectors including**

**Hotels / Condominiums / Travel / MICE  
/ Amusement Parks and attractions  
/ Casinos Etc.**

**To Conduct a survey on job transformations in the  
hospitality industry**



# Factors influencing Labor Market

## Accommodation Industry for the next 3yrs

### Changes in the Environment

	Demographic structure	Pandemic	Travel Behavior	Life Style	Digital Transformation	Automation (AI)	Household Consumption Decline	Eco-friendly interest
total	9(21.4)	4(9.5)	7(16.7)	4(9.5)	9(21.4)	4(9.5)	3(7.1)	3(4.8)
5 Star	4(26.7)	2(13.3)	2(13.3)	-	3(20.0)	1(6.7)	1(6.7)	2(13.3)
4 Star	1(8.3)	2(16.7)	2(16.7)	2(16.7)	4(33.3)	1(8.3)	-	-
Resort	4(26.7)	-	3(20.0)	2(13.3)	2(13.3)	2(13.3)	2(13.3)	-

\*total N=42 / 5 Star N=15 / 4 Star N=12 / Resort N=15

- Total : Demographic Structure = Digital Transformation(21.4%) > Travel Behavior (16.7%)
- 5 Star Hotels : Demographic Structure(26.7%) > Digital Transformation(20%) >  
Pandemic = Travel Behavior = Eco-friendly interest (13.3%)
- 4 Star Hotels : Digital Transformation(33.3%) > Pandemic = Travel Behavior = Life Style(16.7%)
- The interest in automation(AI) raises the issue of the changes of the tasks in the HR

# Prospects for hotelier task

## Accommodation Industry for the next 3yrs

### *Is it promising?*

	Very Unpromising	Unpromising	Neither/Nor	Promising	Very Promising	Average (/5.0)	Ranking
Front Office	2(14.3)	1(7.1)	2(14.3)	7(50.0)	2(14.3)	3.42	
Housekeeping	3(21.4)	-	5(35.7)	5(35.7)	1(7.1)	3.28	
F&B Service	1(7.1)	2(14.3)	5(35.7)	4(28.6)	2(14.3)	3.28	
Banquet Service	-	3(21.4)	3(21.4)	6(42.9)	2(14.3)	3.50	
Culinary Arts	-	2(14.3)	5(35.7)	3(21.4)	4(28.6)	3.64	3
Maintenance	-	1(7.1)	4(28.6)	5(35.7)	4(28.6)	3.85	2
Facility Management	1(7.1)	3(21.4)	6(42.9)	2(14.3)	2(14.3)	3.07	
Administration	-	1(7.1)	10(71.4)	2(14.3)	1(7.1)	3.21	
Sales/Marketing	-	2(14.3)	2(14.3)	5(35.7)	5(35.7)	3.92	1

\*total N=14

- Sales/Marketing → the issue of data collection/analysis/use for the Post-Covid19 customer needs
- Culinary Arts → the most difficult field for companies to supply and demand for manpower
- Maintenance → needing professional manpower in the field of ESG management

# Knowledge & Skill Change in Task Completion

Accommodation Industry for the next 3yrs

*Will the knowledge necessary to complete the task change?*

	Not changing at all	Little Change	Partial Change	Mostly Changing	Complete Change	Average (/5.0)	Ranking
Front Office	1(7.1)	5(35.7)	2(14.3)	3(21.4)	3(21.4)	3.14	
Housekeeping	2(14.3)	5(35.7)	5(35.7)	1(7.1)	1(7.1)	2.57	
F&B Service	1(7.1)	2(14.3)	6(42.9)	3(21.4)	2(14.3)	3.21	3
Banquet Service	1(7.1)	2(14.3)	7(50.0)	3(21.4)	1(7.1)	3.07	
Culinary Arts	1(7.1)	4(28.6)	5(35.7)	3(21.4)	1(7.1)	2.92	
Maintenance	1(7.1)	2(14.3)	5(35.7)	1(7.1)	5(35.7)	3.50	2
Facility Management	1(7.1)	4(28.6)	3(21.4)	3(21.4)	3(21.4)	3.21	
Administration	1(7.1)	2(14.3)	6(42.9)	4(28.6)	1(7.1)	3.14	
Sales/Marketing	1(7.1)	1(7.1)	3(21.4)	6(42.9)	3(21.4)	3.64	1

\*total N=14

- The tasks requiring knowledge changes in the accommodation industry :  
Sales/Marketing(3.64) > Maintenance(3.50) > F&B Service(3.21)
- The F&B Service area is expected to introduce technologies such as robots and kiosks → the issue of human-machine cooperation will be raised in the field

# Knowledge & Skill Change in Task Completion

Accommodation Industry for the next 3yrs

*Will the skill necessary to complete the task change?*

	Not changing at all	Little Change	Partial Change	Mostly Changing	Complete Change	Average (/5.0)	Ranking
Front Office	1(7.1)	1(7.1)	3(21.4)	5(35.7)	4(28.6)	3.71	1
Housekeeping	2(14.3)	2(14.3)	6(42.9)	2(14.3)	2(14.3)	3.00	
F&B Service	1(7.1)	3(21.4)	5(35.7)	3(21.4)	2(14.3)	3.14	
Banquet Service	1(7.1)	4(28.6)	6(42.9)	2(14.3)	1(7.1)	2.85	
Culinary Arts	1(7.1)	3(21.4)	4(28.6)	5(35.7)	1(7.1)	3.14	
Maintenance	1(7.1)	3(21.4)	6(42.9)	1(7.1)	3(21.4)	3.14	
Facility Management	1(7.1)	5(35.7)	4(28.6)	2(14.3)	2(14.3)	2.92	
Administration	1(7.1)	2(14.3)	6(42.9)	3(21.4)	2(14.3)	3.21	3
Sales/Marketing	1(7.1)	2(14.3)	3(21.4)	5(35.7)	3(21.4)	3.50	2

\*total N=14

- The tasks requiring skill changes in the accommodation industry :  
Front Office(3.71) > Sales/Marketing(3.50) > Administration(3.21)
- Additionally, the survey on changes in job domains revealed that maintenance, sales/marketing, and F&B services are areas where auxiliary tasks are decreasing while core tasks are being strengthened.

# Competency-based Curriculum Development

## *: Korean experience*

**[Project]**  
**Hotel Academy**  
**Development**  
**2014 - 2022**

### Participants



Ministry of Culture, Sports  
and Tourism



Korea Research Institute for  
Vocational Education & Training



한국관광공사  
KOREA TOURISM ORGANIZATION



한국호텔업협회  
KOREA HOTEL ASSOCIATION



## Background 1

### Job Scarcity & Labor Shortage

- Students employed in hotels without a proper understanding of the actual job → high turnover rate.
- Hotels providing retraining, after hiring personnel, the employees lacking practical skills and the competencies.



<https://www.addictioncenter.com/community/hospitality-workers-job-loss-and-covid-19-related-addiction/>

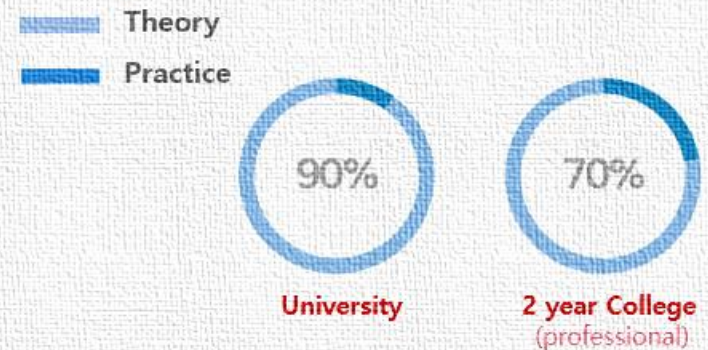
## Competency-based Curriculum Development : *Korean experience*

### Background 2

## Gap between Theory & Practice

- Gap between theoretical education and practical industry demands
- → resulting in a *mismatch between classroom learning and on-the-job requirements.*

### Theory & Practice in Hotelier Track



### Job Requirements in HOTEL Industry

Fieldwork Experience

82.9%

Foreign Language

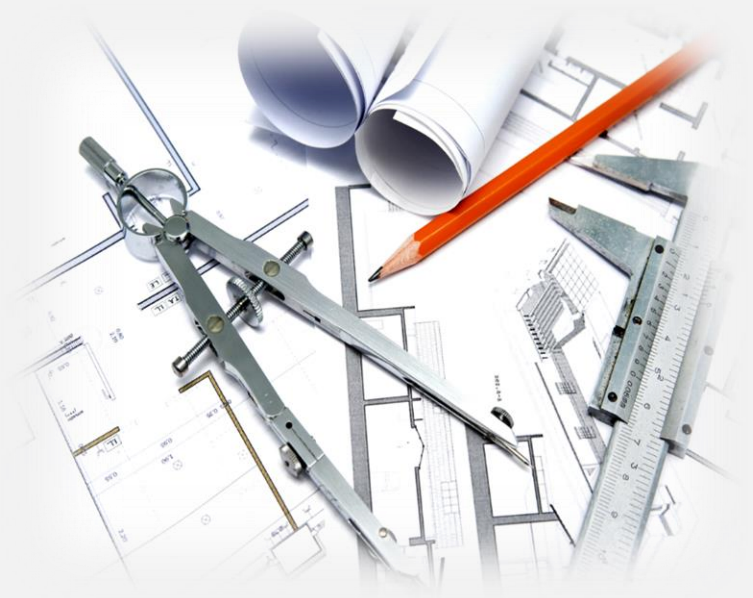
60.5%

## Objective

### To Address the issue of

- Job Scarcity, Labor Shortage and Mismatch between classroom learning and on-the-job requirements

*through...*  
***Practical & competency-based  
education and training***



**[Project]**  
**Hotel Academy**  
**Development**  
**2014 - 2022**

# Competency-based Curriculum Development : *Korean experience*

## Project Process Summary



Analysis of industry competency demand and NCS competency units



Establishment of assessment criteria and criteria for excellent performance



Curriculum development



Education and training, as well as competency assessment

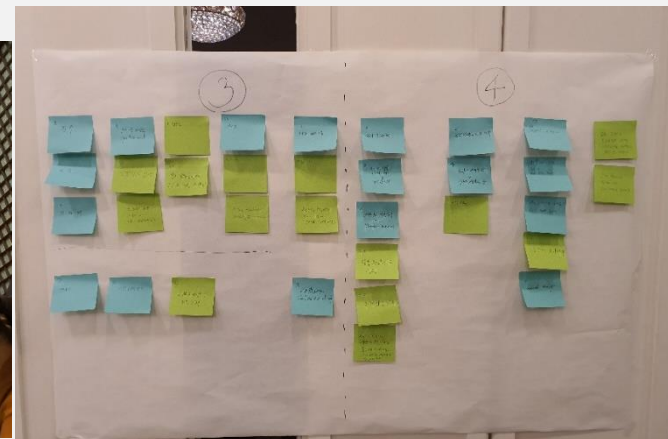
**[Project]**  
**Hotel Academy**  
**Development**  
**2014 - 2022**

## Competency-based Curriculum Development : *Korean experience*

### Competency-based Curriculum Development

## Responding to industrial demand

Hotel practitioners and education training experts engaged in discussions and deliberations to derive core competencies and educational content.





[Project]  
Hotel Academy  
Development  
2014 - 2022

# Competency-based Curriculum Development : Korean experience

## Competency Assessment

